Capacity Development Programme in Educational Planning and Administration for the Principals of Ayurveda, Unani, Siddha and Sowa-Rigpa Colleges

(7-11 August 2023)





राष्ट्रीय शैक्षिक योजना एवं प्रशासन संस्थान NATIONAL INSTITUTE OF EDUCATIONAL PLANNING AND ADMINISTRATION

> (Deemed to be University) 17-B, Sri Aurobindo Marg, New Delhi – 110016, INDIA

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Capacity Development Programme in Educational Planning and Administration for the Principals of Ayurveda, Unani, Siddha and Sowa-Rigpa Colleges

(7-11 August, 2023)

Background

The Indian system of medicine has a long-standing and recorded history of its existence for the past many centuries. It has played important role in health care and healing over a period of time. Despite its long roots in antiquity supported by ancient texts, oral traditions and established practices, the system has been largely neglected by the colonial design of knowledge system. The perpetual neglect of the Indian system of medicine and placing this system of medicine at low in the hierarchy of knowledge has put the system merely as an alternative system of medicine. Indeed, over the past few years attempts have been made to retrieve the relevance and value of the Indian system of medicine from its almost lost ground. A number of attempts have also been made by the government, well known philanthropists, established trusts and individuals to strengthen the system including its recognition. The creation of a separate Ministry of Ayush may be considered as an important step towards strengthening the system. Further to it, the creation of the National Commission for Indian System of Medicine (NCISM) as a statutory body, constituted under NCISM Act, 2020 may be considered as a move towards promoting the system with a robust system of quality regulation. The expansion of the system in terms of number of takers(clientele) is important but equally important is improvement of quality in the formal system of imparting education in the institutional context of universities, institutes or colleges. The NCISM through its different Boards and internal institutional mechanisms can play a pivotal role in this regard.

As stipulated in the NCISM Act, 2020, it is meant to promote Indian System of Medicine by improving access to quality and affordable medical education in all parts of the country. The act mandates that NCISM adopts an objective periodic and transparent assessment of medical institutions and facilitates maintenance of a medical register of Indian System of Medicine for India and enforces high ethical standards in all aspects of medical services. The Act provides for (a) the Board of Ayurveda; (b) the Board of Unani, Siddha and Sowa-Rigpa; (c) the Medical Assessment and Rating Board for Indian System of Medicine; and (d) the Board of Ethics and Registration for Indian System of Medicine. Each Board shall be an autonomous body which shall carry out its functions in accordance with the regulations made by the Commission.

The Act stipulates that the Board of Ayurveda and the Board of Unani, Siddha and Sowa-Rigpa shall work towards determining and promoting the standards of education at the undergraduate, postgraduate and super-speciality levels. The Boards shall have the function to develop a competency based dynamic curriculum at all levels. The Boards are also mandated to frame guidelines on setting up of medical institutions for imparting undergraduate, postgraduate and super-specialty courses

in Ayurveda, Unani, Siddha and Sowa-Rigpa. The Boards are empowered to set the standards for conducting of courses and examinations in medical institutions, set standards and norms for infrastructure, faculty and quality of education and research. Bedsides these the Boards are also given the responsibilities to facilitate development and training of faculty members in order to promote quality of education and research and creating a robust system of Indian Medicine.

All these initiatives are of utmost importance for improving the quality of education in the Indian system of medicine. But it is also important to ensure a well-functioning system of imparting and managing education at the level of institution. In this regard, the role of the institutional head becomes important. The institutional head is expected to lead the institution not only in its academic endeavour but also in ensuring institutional excellence. Needless to add, institutional excellence may be considered as a sum of quality in its holistic context of the institution. Of course, the institutional head is appointed on the basis of an established academic credentials, however, mere possession of academic qualifications and well-established academic credentials may not be the sufficient condition to ensure the much needed administrative and leadership skills. The empirical insights indicate that many times a good researcher/ teacher may prove to be an administrative failure. In such cases, the institutional vision, mission, mandate and roadmap for institutional excellence may put the institution under peril. Therefore, it is not only necessary to put an appropriate person in leadership role of the institution but also support the institutional leaders/heads with training and capacity development in the core areas of institutional planning and administration.

The above -mentioned context and the felt need of capacity building of the academic administrators has been a major driving factor the NCISM and NIEPA have come together to collaborate with each other to provide opportunity of capacity - building of the Principals of Colleges/ Deans of the faculty of Indian System of Medicine in the University System. As per the collaborative arrangement, nearly 550 such academic administrators/ institutional heads representing the four strands of Indian System of Medicine (Ayurveda, Unani, Siddha and Sowa-Rigpa) are proposed to be trained in the area of institutional planning and administration over a period of one year.

Training Need Assessment

While designing the training Programme for the principals of the colleges under NCISM, NIEPA took an exercise of need assessment. The team of senior faculty members of NIEPA visited select institutions as sample representing different branches of Indian medicine as well as variety of locational context. Some of the institutions visited by the faculty include:

- 1. SGT University, Chandu-Budhera, Gurgaon, Haryana
- 2. Ayurved SevaSangh's Ayurved Mahavidyalaya, Nashik, Maharashtra
- 3. Santhigiri Siddha Medical College, Santhigiri P.O., Pothencode Thiruvananthapuram, Kerala
- 4. Central Institute of Higher Tibetan Studies (CIHTS) (Deemed to be University), Sarnath, Varanasi, Uttar Pradesh

- 5. Rajiv Gandhi Govt. Post-Graduate, Ayurvedic College, Paprola, Kangra, Himachal Pradesh
- 6. KLE University Shri BM Kankanwadi Ayurveda Mahavidyalaya Post Graduate Studies and Research Centre, Belagam, Karnataka
- 7. Govt. Nizamia Tibbia College, Charminar Hyderabad, Kotla Alijah, Moghalpura, Hyderabad, Telangana

During the visits to the colleges, a number of issues relating to the institutional functioning were discussed with the Principals, Deans, HoDs, Faculty, Students, and administrative staff. Some of the major inferences drawn on the basis of institutional visits and suggestions made by the Principals, four broad areas of capacity building is required for the institutional heads like Principals and Deans.

- 1. Strengthening of the institutions of the Indian System of Medicine in the emerging global context of education and in the light of the recommendations of the National Education Policy, 2020;
- 2. Management and Leadership Skills like change management, interpersonnel relations, human resource management, communications, team building, branding etc.;
- 3. Financial Management, Resource Mobilisation and Rules and Procedures of Financial transactions;
- 4. Administrative Rules and Procedures:

In the light of the suggestions and findings few themes have been identified for transaction.

Themes Identified for the Training Programme

- 1. NCISM Rules and Regulations
- 2. NEP 2020 and Institutional Reforms
- 3. Medical Assessment and Rating
- 4. Conflict Management
- 5. Equity, Diversity and Community Engagement
- 6. Entrepreneurship and Startup
- 7. Financial Management and Resource Mobilisation
- 8. Management and Leadership Skills
- 9. Digital Technology for Teaching-Learning and Institutional governance
- 10. Hospital Administration
- 11. Leadership for Change Management
- 12. Institutional Building
- 13. Institutional Development Plan

Programme Transaction

- The programme will be transacted following the outcome-based approach to education.
- The programme will help participants apply the gained knowledge and competencies for the betterment of their respective colleges.
- The participants will be provided exercises and activities to work on, and ample opportunities for communication and sharing.
- Each session will include presentations and discussions. Group work activities, case studies, practical tasks, and assignments will also constitute an integral part of session transactions
- A google classroom will be created for the programme participants. Both participants and resource persons will be part of the classroom. This classroom will be used to share study materials, give and submit assignments, and conduct assessments.

Programme Venue

The programme will be held from August 7-11, 2023. The programme will be conducted in the face-to-face mode in Room No. 113 at NIEPA, New Delhi.

Programme Schedule

The program will commence on Monday, August 7, 2023, at 9.00 AM with the registration of participants and conclude on Friday, August 11, 2023 at 5.30 PM. The tentative timetable is given in *Annexure-I*.

Programme Management Team

The programme is being organised by NIEPA in collaboration with the National Commission for Indian System of Medicine under the leadership of Prof. Shashikala Wanjari, Vice-Chancellor NIEPA. Prof. Sudhanshu Bhushan as Vice-Chancellor(I/c) had taken initiative for this collaborative programme. Prof. Kumar Suresh is the Programme Director (Academic). Different committees consisting of the faculty and staff have been constituted for smooth conduct 20 sets of programmes. Training Cell headed by Ms. Sonam Anand shall facilitate the conduct of the programme.

Programme Director: Prof. A. K Singh, Professor and Head, Department of Educational Policy, NIEPA.

Programme Coordinator: Dr. Anshu Srivastava, Associate Professor, Department of Educational Administration, NIEPA.

Resource Persons

Resource Person for the programme consists of both NIEPA faculty as well as outside experts. The list of resource persons is given in *Annexure-II*.

Participants

Academic administrators including Principals and Deans from Colleges of Indian System of Medicine. List of the Participants attached as *Annexure-III*.

Boarding and Lodging Arrangements

Arrangements for boarding and lodging of participants have been made by NIEPA, New Delhi in NIEPA Guest House.

Guidelines for Participants

- Every participant will be required to bring a fully functional laptop.
- The participants will be required to work individually and in groups and to participate actively throughout the programme.
- Every participant will be expected to complete all the assigned activities and submit proof of successful completion.
- The completed activities of the participants will be assessed by the experts, and only those completing all the assigned activities will be provided the certificate for participation.
- The participants shall take adequate care to prevent the spread of Covid-19. The participants shall adhere to Covid-19 appropriate behaviour and prevention norms.

Programme Schedule

Capacity Development Programme in Educational Planning and Administration for the Principals of Ayurveda, Unani, Siddha and Sowa-Rigpa Colleges

(7-11 August, 2023)

Day 1: Augus	st 7, 2023			
(9.00-9.30)	Registration of the participants			
Inaugural	Chairperson: Prof. Shashikala Wanjari, Vice-	Chancellor, NIEPA		
Session (9.30-11.00)	Opening Remarks: Professor Kumar Suresh, Department of Educational Administration, Programme Director, NCISM			
	Chief Guest: Shri Vaidya Jayant Deopujari, C	hairman, NCISM		
	Chairman's Remarks			
	Vote of Thanks: Dr. Anshu Srivastava, Associational Administration, NIEPA, Program	•		
High Tea (11.00	-11.30)			
Session 1 (11.30-13.00)	NCISM Regulations and Implementation Dr. Sreenivasa Prasad Buduru/Dr. K. Jagannathan			
Lunch Break (13	3.00-14.00)			
Session 2 (14.00-15.15)	Institutional Preparedness for NEP 2020	Prof. Kumar Suresh		
Tea Break (15.15	5-15.30)			
Session 3 (15.30-17.30)	Institutional Development Plan	Prof. Aarti Srivastava		
Day 2: August 8, 2023				
(9.00-09.30)	Reflections on the previous day's sessions			
Session 1 (9.30-11.00)	Conflict Management	Prof. Preetam Khandelwal		
Tea Break (11.00-11.30)				

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Session 2 (11.30-13.00)	Conflict Management	Prof. Preetam Khandelwal			
Lunch Break (13.00-14.00)					
Session 3 (14.00-15.30)	Medical Assessment and Rating				
Tea Break (15.3	0-16.00)				
Session 4 (16.00-17.30)	Learning Management System for Teaching, Learning and Assessment	Dr. Amit Gautam			
Day 3: Augus	st 9, 2023				
(9.00-9.30)	Reflections on the previous day's sessions				
Session 1 (9.30-11.00)	Technology for Teaching, Learning, Assessment, and Governance	Dr. Amit Gautam			
Tea Break (11.0	0-11.30)				
Session 2 (11.30-13.00)	System- transformation for Integrating Technology	Dr. Amit Gautam			
Lunch Break (1	3.00-14.00)				
Session 3 (14.00-15.30)	Hospital Administration	Dr. Himanshu Bhushan			
Tea Break (15.3	0-16.00)				
Session 4 (16.00-17.30)	Equity- Diversity and Community Engagement	Prof. A. K. Singh			
Day 4: August 10, 2023					
(9.00-9.30) Reflections on the previous day's sessions					
Session 1 (9.30-11.00)	Leadership for Change Management	Prof. Irfan Rizvi			
Tea Break (11.00-11.30)					
Session 2 (11.30-13.00)	Leadership for Change Management	Prof. Irfan Rizvi			

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Lunch Break (13.00-14.00)						
Session 3 (14.00-15.30)	Financial Management & Resource Mobilization	Prof. Mona Khare				
Tea Break (15.3	Tea Break (15.30-16.00)					
Session 4 (16.00-17.30)	Entrepreneurship and Startup	Prof. Vineeta Sirohi Mr. Pradeep Arora				
Day 5: Augus	st 11, 2023					
(9.00-9.30)	Reflections on the previous day's sessions & Feedback Meeting					
Session 1 (9.30-11.00)	Institution Building: Envisioning Exercise for Strengthened Institutional Governance	Prof. Kamlesh Mishra				
Tea Break (11.00-11.30)						
Session 2 (11.30-13.00)	Institution Building: Envisioning Exercise for Strengthened Institutional Governance	Prof. Kamlesh Mishra				
Lunch Break (13.00-14.00)						
Session 3 (14.00-15.00)	Valedictory Session					
Open Invitation to NIEPA Foundation Day at Teen Murti House, New Delhi						

Programme Core Team



Professor Shashikala Wanjari

Vice-Chancellor, NIEPA

Professor Shashikala Wanjari is presently leading National Institute of Educational Planning and Administration (NIEPA), New Delhi as a Vice-Chancellor. She was also Vice-Chancellor of SNDT Women's University, Mumbai. The rank of Honorary Colonel in the National Cadet Corp was conferred in her in July 2018. Prior to this, she headed the Department of Education at RTM Nagpur University, Nagpur and led Nagpur Nagraj Sahkari Bank Pvt Ltd as Ex Vice-Chairperson. She has 29 years of teaching experience, 16 years of research experience and 05 years of experience of heading first women's university of South East Asia. 44 research papers and articles are on her credit. Attended several International and national conferences. Delivered more than 200 expert lectures in different academic programs. She is a Chairperson of Syllabus cum Textbook development for Foundational Stage committee. She is a member of different academic bodies. She also received award from Commonwealth Council for Educational Administration and Management (CCEAM) in 2014. She is recipient of Madam Marie Curie Award from Swadeshi Vidhyn, Banglore. She is contributing in the capacity of Hon'ble visitor's nominee at Central University Panjab, Bhatinda and Ranchi. She has also guided 16 students for their Ph.D. in Education during her academic career.



Programme Director

Prof. A. K. Singh
Professor and Head
Department of Educational Policy, NIEPA

Prof. A. K. Singh, Ph.D. (Education) from University of London with Master of Studies (Social Anthropology) from Oxford University; was on the Faculty of Tata Institute of Social Sciences, Mumbai; GOI National Scholar; published research papers and articles in national and international journals and books; conducted several research studies: Evaluation of Education Programmes and Schemes, Alternative Schooling through Maktabs, Community and School Linkages, Evaluation of Literacy Campaigns; consulted by the European Commission, Save the Children (UK), UNICEF, the World Bank; specializes in Education of the Disadvantaged, Decentralised Educational Management, Tribal Education, Policy Analysis and Programme Evaluation.



Programme Co-ordinator

Dr Anshu Srivastava Associate professor

Department of Educational Administration, NIEPA

Dr. Anshu Srivastava is an Associate Professor in the Department of Educational Administration. She graduated from Lady Shri Ram College, Delhi and went on to pursue her MA, MPhil and PhD from University of Delhi. She taught in the department of Political Science, Indraprastha College for Women, University of Delhi for more than a decade. Within the broad area of interest in politics of development, her key areas of research have been in gender and class politics. In past few years her research engagement has been with policies and governance through the politics of the new middle class in contemporary India. On similar lines, she has engaged with some of the policy issues in Indian Higher Education through the lens of educational administration.

National Commission for Indian System of Medicine (NCISM) Team



Vaidya Jayant Deopujari

Chairman of the NCISM

Ministry of AYUSH, Government of India

Vaidya Jayant Deopujari is the Chairman of the NCISM, Ministry of AYUSH, Government of India. He is honorarily associated with the research centre of Central Indian Institute of Medical Sciences, Nagpur, a tertiary care neurology hospital as a research committee member, animal ethics committee member and chairman of institutional ethics committee. He was a recognized GURU of Rashtriya Ayurved Vidyapeeth, New Delhi under the Ministry of AYUSH; Member – Advisory committee, MoAYUSH, New Delhi; Member- Ayurveda Training Accreditation Board, RAV, MoAYUSH New Delhi; Member- Society of NIA(Deemed to be University) Jaipur. He has been associated with a national and international number of organisations and institutions. A wide range of publications, reaserches and patents are to his credit. He has a distinguished career of practicing Ayurveda over the last 35 years.



Prof. Dr. K. JagannathanPresident
Board of Unani, Siddha and Sowa-Rigpa at NCISM

Prof. Dr. K. Jagannathan is MD(Siddha), PhD, Cer.HSET, Cer.TT; President, Board of Unani, Siddha and Sowa-Rigpa at NCISM, He a long experience of professional career. He has served as the Vice- Principal and Principal (Ic) of Santhigiri Siddha Medical College, Thiruvananthapuram, Kerala. He has been a member of number of committees and held a number of positions including Council Member, Travancore-Cochin Medical Council for Indian System of Medicine, Govt of Kerala, Member, Regional Ayurveda COVID19 Response Cell, Dept of AYUSH, Govt of Kerala, Member, Siddha Committee for drafting MSR for Clinical Establishment (Registration and Regulation) Act 2018, Directorate of ISM, Govt of Kerala; Member, Academic Council, Kerala University of Health Sciences.



Prof. (Dr.) Buduru Sreenivasa Prasad *President*Board of Ayurveda, NCISM

Prof. (Dr.) Buduru Sreenivasa Prasad is the President of the Board of Ayurveda, NCISM. In his distinguished career in Ayurveda he has held numerous positions. He has served as Director, Principal & Dean – KLE University's Shri BMK Ayurveda Mahavidyalaya, Belagavi for 15 years (July 2006 to June 2021); Member - Steering Committee on AYUSH for Planning Commission, GoI, 12th Five Year Plan 2012-17; Member, Scientific Advisory Committee (SAC), Regional Medical research Centre (ICMR), Belgaum; Member of CCIM (Ayurveda) besides a number of other distinguished positions. He is also a recipient of the Ayurved Ratna in 2008 and Teacher of the Teachers Award in 2014, Ayurveda Shree Samman in 2013, Best Teacher Award for the year 2012-13. A number of researches and publications are to his credit.



Dr. Raghurama Bhatta U.President

Medical assessment and Board for Indian system of Medicine,

NCISM

Dr. Raghurama Bhatta U. is the President of the Medical assessment and Board for Indian system of Medicine, NCISM. Dr Bhatta is B.A.M.S., from Bharatiar University, Coimbatore and secured 5" rank for the state from Ayurveda College Coimbatore a subsidiary of Arya Vaidya Pharmacy in the year 1994. He completed his M.D. (Ayu). in Dravyaguna from the prestigious Gujarat Ayurved University, Jamnagar in the year 2004. He completed Yoga from Y.I.C. (Yoga Instructor's course) from Swami Vivekananda Anusandhana Sansthan - SVYASA, Bengaluru. Certificate Course in Yoga therapy from Arsha Yoga Vidya Peetham, Coimbatore. Dr Bhatta has been the Member of senate TNMGRMU and Board of Studies TNMGRMU. He has been awarded with Athreya Award by Sairam Group of institutions, Chennai for the achievement in the field of Ayurveda Education. And has been appointed as Guide & mentor for the project Ayurveda Samskritam and promoted by Samskrit Promotion Foundation, New Delhi



Prof. (Vaidya) Rakesh Sharma
President
Board of Ethics and Registration for Indian System of Medicine,

Professor (VAIDYA) Rakesh Sharma is President, Board of Ethics and Registration for Indian System of Medicine, Member, National Commission for Indian System of Medicine (NCISM), New Delhi and Ph.d Guide (Kayachikitsa). Professor Sharma completed his M.D. from Gujarat Ayurved University and Ph.D from Mumbai University. Professor Sharma has an extensive academic and administrative career. He has a teaching experience of 26 years, guided doctoral students and has 36 years of clinical experience. Professor Sharma was Head of Department of Kaya Chikitsa at Govt. Ayurvedic College, Patiala, and Dean Colleges, Guru Ravidas Ayurved University Punjab. He was the Controller of Examinations (Additional Charge), Guru Ravidas Ayurved University Punjab, Hoshiarpur. Prof Sharma has served as a Director Ayurveda, Director Punjab Health Systems Corporation and has been appointed as Director of Herbal Health Research Consortium Pvt. Ltd. by Govt. of Punjab. Professor Chairman has been Member Secretary State Drug Advisory Committee, and Member Secretary State Medicinal Plants Board. He is former Vice Chairman, Punjab State Faculty of Ayurvedic & Unani Systems of Medicine; Chairman, Board of Ayurvedic & Unani Systems of Medicine, Punjab; Chairman Admission Committee of AYUSH Systems of Guru Ravidas Ayurved University Punjab, Hoshiarpur



Prof. (Dr.) Atul Babu Varshney *Member*Board of Ayurveda, NCISM

and Chairman of State Drug Advisory Committee.

Dr. Atul Varshney is an Eminent Ayurveda Academic scholar and Panchkarma Specialist currently appointed as a Member, Board of Ayurveda, NCISM, Ministry of Ayush, Government of India. He is former member of the Governing Body and Finance committee of CCRAS, New Delhi. Dr. Varshney is Founder-Secretary of Academy of Roga Nidan in India, and life member of the All-India Ayurveda Specialist (PG) Association, National Academy of Panchkarma and Research, Indian Society of Parasitology, Vigyan Bharti, and Vishwa Ayurveda Parishad etc. different organizations. He has a rich experience of teaching, research and supervision in the field of Ayurveda. Dr. Varshney is the nodal person of the programme. He has taught for 26 years in different ayurvedic colleges of India. He has organised many Conferences, webinars and health camps. He has been in expert panels of different selection boards.

List of Resource Persons

External Resource Persons



Dr. Himanshu BhushanPublic Health Specialist

Former Advisor and Head, National Health Systems Resource Centre

Dr. Himanshu Bhushan is working as the Head of Public Health Administration division of NHSRC, A technical support wing of Ministry of health and family welfare, Govt. of India. He was formerly Deputy Commissioner and head of Maternal Health Division in the Ministry of Health and Family Welfare, Government of India Dr Himanshu Bhushan has rich and diverse experience both as clinician and public health expert, wherein in the past he served remote areas of India as a clinician and then in the ministry of health, Government of India. Operationalizing Emergency Obstetric Care, Training of MBBS doctors in EmOC & Life Saving Anaesthetic Skills, Establishing Blood storage centre, Strengthening pre-service teaching and training of Nursing, Dedicated Maternal and Child Health Wings in the country, prioritizing resources to delivery points, setting up skills lab, Quality Assurance, assured referral transport are some of the key initiatives which have been spearheaded by him."



Prof. Irfan Rizvi

Professor of Leadership & Change Management International Management Institute (IMI), New Delhi

Dr. Rizvi is professor of leadership & Change Management at IMI, New Delhi, and also the founder Board Member and Vice President of Federation of World Academics (FWA), wherein he promotes the interest of education in India and its synergy with industry. He has taught, trained, researched, led, and consulted with various private, public, non-governmental, and multinational corporations. Dr. Rizvi is a visiting Professor of Organizational Behavior to the MBA programs of various national and international institutions. Dr. Rizvi has conducted several consulting assignments & training workshops for senior executives of a wide variety of Government Departments and many Fortune 500 business Corporations.



Prof. Kamlesh MisraSenior Advisor
Economic Council of India

Prof. Kamlesh Misra is the Senior Advisor, Economic Council of India. He is a well-known and reputed strategist and innovative leader in conceiving, organizing, and managing educational and research organizations. He is well regarded as a thoughtful leader and speaker on the formulation and implementation of corporate strategies, knowledge, and innovation management. He has special interest in turnaround and Greenfield projects in the field of higher education. He is credited with successfully running the first fully delivered foreign degree program in India. He has a credit for establishing three of the most successful foreign university (Bradford University, Oxford Brookes University & Lancaster University) collaborations in India.



Mr. Pradeep Arora
Sr. Advisor
National Institute of Entrepreneurship and Small Business
Development (NIESBUD)

Mr. P. K. Arora is Senior Advisor, NIESBUD under Ministry of Skill Development and Entrepreneurship. He is heading the Mentoring and Handholding Cell of the institute. He has been a Banking Professional with vast experience of over 30 years and is highly recognized for his deep understanding of banking procedures, financial understanding and guidance. He has expertise in new enterprise creation and in extending support to the existing entrepreneurs. He has also developed curriculum, modules, and structures for various entrepreneurship development programmes. He retired as DGM from Allahabad Bank before joining NIESBUD.



Dr. Preetam Khandelwal

Former Professor, Organizational Behavior Faculty of Management Studies, University of Delhi

Dr. Preetam Khandelwal (M.A, Ph.D.), has over four decades of experience in teaching, research, training, and consulting. She retired as Professor, Organizational Behaviour, from the Faculty of Management Studies, University of Delhi in 2019. Her research interest and contributions are in the area of work motivation, leadership, human resource development, positive psychology, work life balance, intuition in decision making, gender in management and entrepreneurship. She has presented many papers and chaired sessions in national and international conferences and has numerous publications in indexed / peer reviewed national and international journals and chapters in books. She is the co-author of two popular text books on Organizational Behaviour, namely, ORGB and Organisational Behaviour with Nelson.D. L and J. C Quick), by Cengage learning, India.

Internal Resource Persons



Prof. A. K. SinghProfessor and Head
Department of Educational Policy, NIEPA

Prof. A. K. Singh, Ph.D. (Education) from University of London with Master of Studies (Social Anthropology) from Oxford University; was on the Faculty of Tata Institute of Social Sciences, Mumbai; GOI National Scholar; published research papers and articles in national and international journals and books; conducted several research studies: Evaluation of Education Programmes and Schemes, Alternative Schooling through Maktabs, Community and School Linkages, Evaluation of Literacy Campaigns; consulted by the European Commission, Save the Children (UK), UNICEF, the World Bank; specializes in Education of the Disadvantaged, Decentralised Educational Management, Tribal Education, Policy Analysis and Programme Evaluation.



Prof. Mona KhareProfessor and Head
Department of Educational Finance, NIEPA

Dr. Mona Khare is Professor & Head, Department of Educational Finance, National Institute of Educational Planning and Administration, New Delhi and member of 15th Finance Commission for Education sector funds estimation, Govt. of India. Consultant and expert with various international forums and Govt. bodies. She has many publications to her credit being author, reviewer and editor for renowned publishers like Routledge, Emerald, Springers, Sage, Cambridge, Oxford etc. Her latest book on "Sustainable and Dynamic Graduate Employability: A comparative overview across geographies" is being published by Routledge. She is co-author of The INDIA HIGHER EDUCATION REPORT 2020 on Employment and Employability.



Prof. Kumar SureshProfessor and Head
Department of Educational Administration, NIEPA

Professor Kumar Suresh is Professor and Head, Department of Educational Administration at NIEPA. He has also served as Honorary Professor at the central University of Kerala and Coordinator of NAAC at NIEPA. Spanning over 30 years of academic career, Professor Suresh has been associated with a number of national and international research collaboration including UNESCO, AAD (Hiroshima University), Forum of Federation, Canada, Bergoff Foundation, Germany; ICSSR- NRCT, Thailand. Awardee of Sauma cum Laud (High Distinction) in the course on Decentralisation and Governance at the Institute of Federalism,

torial Boards of six national and international journals; and members of governing and academic bodies of universities and colleges besides being a member of over 50 expert committees of the UGC and ICSSR.



Prof. Vineeta SirohiDepartment of Educational Administration, NIEPA

Dr. Vineeta Sirohi is a Professor in the Department of Educational Administration at the National Institute of Educational Planning and Administration (NIEPA), New Delhi. She is Honorary Academic Fellow of Australia India Institute, University of Melbourne. Prof. Sirohi is Adviser/Subject Expert for Union Public Service Commission. She is member of Editorial Board of the Journal of Educational Planning and Administration of NIEPA. She has over 30 years of experience in teaching, research, training, curriculum and material development, coordination of projects and programmes, administration and counselling, including 12 years of experience in Teacher Education.



Prof. Aarti Srivastava
Department of Higher and Professional Education, and Programme Coordinator, LEAP, NIEPA

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Capacity Development Programme in Educational Planning and Administration for the Principals of Ayurveda, Unani, Siddha and Sowa-Rigpa Colleges Batch-3 (7-11 August, 2023)

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Journal of Educational Planning and Administration

The Journal of Educational Planning and Administration is a specialized multidisciplinary journal in the area of educational planning, administration and development, published by the NIEPA since 1987, after long years of its existence in the name of EPA bulletin. The Journal, published quarterly-January, April, July and October, since 1990. The Journal is a peer reviewed journal, and is a professional forum to which both social scientists, including sociologists, economists, political scientists, public administrators, anthropologists, educationists, psychologists, etc., and practitioners in educational policy and planning around the world are invited to share their research in the area of educational policy, planning, administration and development. The subject areas covered include a variety of socio-economic, political, and managerial dimensions of educational planning and development in developing as well as developed countries. It covers international, national and subnational issues relating to educational policy, planning and development analysed from disciplinary as well as interdisciplinary perspectives.



Pariprekshya

The Pariprekshya is a Hindi research journal, published regularly since 1994, in the field of educational planning and administration. It also covers the socio-economic issues of education. It has different categories of papers, articles e.g., research papers, research articles, communications, thinkers on education, review articles and book reviews. It is published in the month of April, August and December every year.



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